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Statement before the
U.S. Senate Committee on Banking, Housing and Urban Affairs
April 17, 2018

Mr. Chairman, Ranking Member Senator Brown, Senators of the Committee:

With reverence for our nation's Constitution, I come before the Members of this Senate Committee to be considered for Assistant Secretary of Commerce for Export Enforcement. I express my appreciation for the confidence shown by the Secretary of Commerce, Wilbur L. Ross, Jr., and the nomination by the President of the United States, Donald J. Trump.

As a child of World War II refugees, I was brought up with a profound gratitude for our nation's incomparable freedoms, exceptional opportunities for economic betterment and dignity, and the women and men who—day-in and day-out, with little note but much dedication and sacrifice—ensure our safety and uphold our laws.

The Assistant Secretary of Commerce for Export Enforcement and Bureau of Industry & Security as a whole work to ensure that our adversaries do not have access to sensitive technologies and weapons of mass destruction. Effective harnessing of the Commerce Department's capabilities is indispensable to preventing the diversion of dual-purpose US technologies to enemies who may threaten our military, our homeland, and our citizenry. Enforcement of the law is a *sine-qua-non* for protecting our nation's security, and the US defense industrial base and its intricate supply chains, which are its foundation. Robust enforcement is central to ensuring Congressionally-mandated sanctions and anti-boycott laws have effect.

If confirmed, I will bring to bear more than two decades of experience in national security, industry, and federal law—from the vantage points of both the public and private sectors. My current duties with the Marine Corps center on US-foreign technology competitions, cyber and informational threats, and military and security operations.

Earlier at the Lockheed Martin Co. and several small businesses, I concentrated on aerospace and defense technology; mergers, acquisitions, and joint ventures; and US procurements and foreign exports. I have managed hardware and software research and development (R&D) portfolios. I have partnered with scientists and engineers in a range of advanced technical domains. I have worked on protecting and improving crucial supply chains, global and domestic. Integral to all of my undertakings involving foreign sales and entities was operating under Commerce and State Department led export control systems, and anti-boycott and anti-corruption laws.

Before that, while Deputy Assistant Secretary of Defense for Stability Operations and Partnership Strategy, I oversaw exports of US military equipment and services to countries across the globe. These transfers involved extensive compliance with the US export control systems to safeguard sensitive technologies, and protect US national interests and values. In this regard, I had the honor of working with both sides of the aisle in the Senate and House of Representatives to produce bipartisan national security legislation.

Teaming with the members of the career civil service, I developed short- and long-term national security policies, joined efforts with the intelligence community and a range of Federal departments and agencies, and advanced interagency decision-making. I developed rich experience negotiating with foreign countries on behalf of the United States with respect to technology uses, transfers, and partnerships.

Among my highest privileges has been to serve as a US Department of Justice trial attorney. I have represented an array of federal departments and agencies in litigation arising out of their law enforcement, regulatory, and administrative activities. I understand the conditions and frameworks under which our officers and agents act. I have seen crimes' effects. I have conducted investigations and enforced subpoenas. I have worked with US Attorney offices. I have filed suits, negotiated advantageous settlements, and brought cases to favorable judgment for the United States.

If confirmed by the Senate, I will steadfastly enforce US export controls, sanctions, embargos, and anti-boycott laws, while strenuously advancing policies that safeguard American jobs, technologies, and industries that form our indispensable national industrial base. Mr. Chairman, Senator Brown, and Senators of the Committee, I will be honored to answer any questions you may have and please accept my appreciation for your consideration of this nomination.